# Annual Implementation Plan - 2023 Define Actions, Outcomes and Activities

Wedderburn College (6262)

Submitted for review by Daniel Forrest (School Principal) on 14 February, 2023 at 01:23 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 23 March, 2023 at 02:29 PM Awaiting endorsement by School Council President





# **Define Actions, Outcomes and Activities**

Goal 1	<b>2023 Priorities Goal</b> In 2023 we will continue to focus on student learning - with an increased focus
	on numeracy - and student wellbeing through the 2023 Priorities Goal, a
12 Month Target 1.1	Support the 2023 priorities
KIS 1.a Priority 2023	Learning - Support both those who need scaffolding and those who have thrived to continue to extend their learning, especially in numeracy
Actions	<ul> <li>Develop and embed evidence-based instructional model, including a focus on differentiation and extension</li> <li>Further develop numeracy across P-12</li> </ul>
Outcomes	Leaders will: use multiple sources of evidence to track pedagogical model implementation including barriers and enablers; invite teachers to observe their classes; develop their own peer coaching skills; provide guidance and expertise to teachers implementing literacy and numeracy changes Teachers will: understand the structure of the pedagogical model; use the pedagogical model regularly to plan and deliver lessons; use the agreed literacy/numeracy strategies, provide feedback and further develop the
Success Indicators	<ul> <li>"Develop &amp; begin embedding instructional model which includes differentiation and extension"</li> <li>EARLY INDICATORS</li> <li>*Instructional model finalised and agreed upon by staff and school council</li> <li>*PL and coaching cycles focusing on instructional model completed</li> <li>*Learning walks indicate elements of instructional model evident in class</li> <li>*Student surveys show students are aware of instructional model language and are familiar with its regular use</li> <li>LATER INDICATORS</li> <li>Staff opinion survey:</li> <li>* Instructional leadership from 70 per cent (2021) to 72 per cent</li> <li>* Academic emphasis from 42 per cent (2021) to 56 per cent</li> <li>* Collective efficacy from 52 per cent (2021) to 56 per cent</li> <li>* Collective efficacy from 52 per cent (2021) to 56 per cent</li> <li>"Further develop numeracy across P-12"</li> <li>EARLY INDICATORS</li> <li>Curriculum documentation will show plans for differentiation in Numeracy.</li> <li>Providing more individualised assistance at point of need.</li> <li>The Mathematics teachers are working together in collaboration to implement a new instructional model across all classes.</li> <li>LATER INDICATORS</li> <li>Differentiation in all Mathematical classes is data driven.</li> <li>Teacher judgements will show a growth in number.</li> <li>We are providing avenues for High Ability students i.e. year 10 students in VCE Maths, focus support groups.</li> <li>The Leadership team will provide mentoring and up skilling of Mathematics teaching across the college.</li> <li>"Create a cohesive literacy model years 5 - 8"</li> <li>EARLY INDICATORS</li> <li>*Team of teachers meet weekly to develop cohesive literacy model</li> <li>*learning walks show agreed, evidence-based practices used in classrooms across year levels</li> </ul>

Activities and Milestones	People Responsible	ls this a PL	When	Funding Streams
Development of instructional model 1) Consultation between leadership 2) Consultation with staff 3) Model finalised 4) Posters produced & displayed	Responsible All Staff Curriculum Co- ordinator (s) Leadership Team	PL PLP Priority	from: Term 1 to: Term 1	Streams \$1,000.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental
Series of PL for staff relating to: 1) Developing lessons that follow the IM 2) HITS embedded in the IM 4) Differentiation/extension 3) Incorporating Berry St into the IM	<ul> <li>All Staff</li> <li>Curriculum Coordinator (s)</li> <li>Leadership</li> <li>Team</li> </ul>	PLP Priority	from: Term 2 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Coaching cycles on use of IM	☑ Leading Teacher(s)	Priority	from: Term 2 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Formation of middle-years literacy team. Areas of focus: *Consistency *Workshop model for reading and writing *Skills-based instruction *F&P testing *Students reading appropriate books for their ability *Student conferencing	☑ Literacy Leader	Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
PL for MYL team on evidence-based literacy strategies	☑ Literacy Leader	PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental
Coaching and modelling in middle years Literacy/English classes	☑ Literacy Leader	Priority	from: Term 2 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> <li></li> </ul>

Formation of extension writing program for secondary students, centered on participation in the 'Write a Book in a Day' competition	☑ Literacy Leader	Priority	from: Term 2 to: Term 3	<ul> <li>\$1,000.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Purchase of sets of 'high interest/low literacy' books (high/lows) and resources for all students.	☑ Literacy Leader	Priority	from: Term 1 to: Term 1	<ul> <li>\$12,000.00</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2</li> <li>Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
Develop data-driven differentiation in all Mathematics classes	<ul> <li>☑ Leadership</li> <li>Partners (DSSI)</li> <li>☑ Numeracy</li> <li>Leader</li> </ul>	Priority	from: Term 1 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Mentoring and up sł Mathematics teache college		<ul> <li>✓ Leadership</li> <li>Partners (DSSI)</li> <li>✓ Numeracy</li> <li>Leader</li> </ul>	Priority	from: Term 1 to: Term 4	<ul> <li>\$0.00</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2</li> <li>Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
Develop avenues fo students i.e. year 10 Maths, focus suppor	) students in VCE	<ul> <li>☑ Leadership</li> <li>Partners (DSSI)</li> <li>☑ Numeracy</li> <li>Leader</li> </ul>	PLP Priority	from: Term 1 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
KIS 1.b Priority 2023		ely mobilise available al health, especially th			idents'
Actions	* Complete Berry St into SWPBS framev	treet (BSEM Educatio vork rse, mental health pra	n Model) t	raining (all sta	, _
Outcomes	Leaders will: support the continuous development, documentation and revision of whole school wellbeing approaches. Teachers will: plan and implement social and emotional learning within their curriculum areas. By incorporating the BSEM all staff will have a greater capacity to deal with				within their
Success Indicators	<ul> <li>"Complete Berry Street training (all staff) &amp; integrate into SWPBS framework"</li> <li>EARLY INDICATORS</li> <li>* Training complete and strategies reflected in SWPBS documentation</li> <li>* learning walks and observations show BSEM strategies being used in most classrooms</li> <li>* "Employ school nurse, mental health practitioner, and extra ES supports especially in every primary classroom"</li> <li>* Staff employed, structures and timetables implemented</li> <li>LATER INDICATORS</li> <li>"Further build relationships with IDHS and DET SSS staff"</li> <li>"Attain GOLD level in SWPBS"</li> </ul>				

Activities and Miles	stones	People Responsible	ls this a PL	When	Funding Streams
Hiring of education s	support staff.	☑ School Leadership Team	Priority	from: Term 1 to: Term 4	<ul> <li>\$300,000.00</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2</li> <li>Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
Goal 2	Optimise learning g	rowth for every studer	nt in literac	y and numera	cy.
12 Month Target 2.1	By 2024, the percentage students meeting or above NAPLAN benchmark growth two year moving average will increase in: Reading Year 5 from 70.5 per cent (2019) to 72 per cent Year 7 from 53.5 per cent (2019) to 57 per cent Year 9 from 61 per cent (2019) to 63 per cent. Writing Year 5 from 59.7 per cent (2021) to 62 per cent Year 7 from 63.7 per cent (2019) to 65 per cent Year 9 from 56.4 per cent (2019) to 58 per cent. Numeracy Year 5 from 86.1 per cent (2021) to 87 per cent Year 7 from 78.9 per cent (2019) to 80 per cent				
12 Month Target 2.2	By 2024, the learning measured by teacher judgment (semester 2) for students assessed at or above age expected level will increase: Prep to Year 6 Measurement and geometry from 73 per cent (2021) to 75 per cent Number and algebra from 71 per cent (2021) to 73 per cent Statistics and Probability from 56 per cent (2021) to 58 per cent Reading and viewing from 71 per cent (2021) to 72 per cent Speaking and listening from 75 per cent (2021) to 77 per cent Writing from 55 per cent (2021) to 58 per cent. Year 7 to Year 10 Measurement and Geometry from 31 per cent (2022) to 33 per cent Number and Algebra from 24 per cent (2022) to 28 per cent Statistics and Probability from 43 per cent (2022) to 45 per cent Reading and viewing from 39 per cent (2021) to 44 per cent Speaking and listening from 37 per cent (2021) to 40 per cent Writing from 29 per cent (2021) to 33 per cent.				nt
12 Month Target	By 2024, increase the	ne VCE all study scor	es mean fr	rom 27.98 (202	21) to 28.

12 Month Target 2.4	By 2024, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors: Instructional leadership from 70 per cent (2021) to 72 per cent Academic emphasis from 42 per cent (2021) to 46 per cent Collective efficacy from 52 per cent (2021) to 56 per cent Understand how to analysis data from 60 per cent (2021) to 63 per cent
12 Month Target 2.5	By 2024, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors: Stimulating learning from 69 per cent (2021) to 71 per cent
KIS 2.a Documented teaching and learning program based on the Victorian Curriculum and	Develop and embed the capacity of all teaching staff to use evidence base practice.
Actions	<ul> <li>* Data professional learning for all staff which will include a review of the assessment practices at the college, including a central collection app from P-10</li> <li>* Develop and implement coaching and mentoring program</li> <li>* Develop and embed common language and expectations around learning</li> </ul>
Outcomes	Leaders will: provide a digital data platform & physical data room for staff collaboration; provide professional learning to increase staff data literacy; guide a review of assessment practices; develop their coaching practices; develop an active learning continuum and guide its implementation Teachers will: use data to inform teaching, differentiation, support, and extension; collaborate with other teachers using data to inform their practice; complete at least one coaching cycle with a leader; refer to the active learning continuum in class

Success Indicators	assessment practices at the college" EARLY INDICATORS * Data app complete and available to staff * Series of PL completedexit survey indicating increased data literacy * Complete PLC or other collaborative cycles using data * Review of assessment practices complete; data room set up LATER INDICATORS Staff opinion survey * Understand how to analysis data from 60 per cent (2021) to 63 per cent * Monitoring effectiveness of using data from 70 per cent (2021) to 72 per cent ATOSS * Differentiated learning challenge from 73 per cent (2021) to 75 per cent. "Develop and implement coaching and mentoring program" EARLY INDICATORS * Coaching model agreed upon * At least one cycle complete with every staff member * Feedback from cycles indicating increased staff understanding of focus areas (instructional model, differentiation, HITS, literacy etc) LATER INDICATORS Staff opinion survey * Instructional leadership from 70 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 72 per cent * Academic emphasis from 42 per cent (2021) to 75 per cent * Academic emphasis from 42 per cent (2021) to 75 per cent * Develop and embed common language and expectations around learning dispositions / active learning" EARLY INDICATORS * Continuum agreed upon * Posters printed & in every classroom * PL for staff; continuum introduced to students				
				•	
Activities and Miles	* * * * * *	People Responsible	Is this a PL	When	Funding Streams
Development of digi	tal data application	<ul> <li>✓ Curriculum Co- ordinator (s)</li> <li>✓ Information Technology Leader/Team</li> </ul>	Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Redevelopment of data room	☑ Principal	PLP Priority	from: Term 1 to: Term 2	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental
Series of PL on data use covering: *Data application *Formative assessment data *PAT / F&P *NAPLAN	<ul> <li>All Staff</li> <li>Curriculum Coordinator (s)</li> <li>Numeracy</li> <li>Leader</li> </ul>	PLP Priority	from: Term 2 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Review of assessment policy and practices	☑ Leadership Team	Priority	from: Term 3 to: Term 3	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Decide, following consultation, on an agreed model for coaching and learning walks	<ul> <li>All Staff</li> <li>Curriculum Coordinator (s)</li> <li>Leadership</li> <li>Team</li> </ul>	PLP Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Undertake coaching cycles with most staff	✓ Leading Teacher(s)	Priority	from: Term 2 to: Term 4	<ul> <li>\$1,000.00</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2</li> <li>Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
Creation of active learning continuum	<ul> <li>Curriculum Coordinator (s)</li> <li>Leadership</li> <li>Partners (DSSI)</li> <li>Leadership</li> <li>Team</li> </ul>	PLP Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Development of min learning continuum learning for staff		<ul> <li>All Staff</li> <li>Curriculum Coordinator (s)</li> <li>Leadership</li> <li>Partners (DSSI)</li> </ul>	Priority	from: Term 2 to: Term 4	<ul> <li>\$1,000.00</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2</li> <li>Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
	Learning walks to begin reviewing implementation of active learning continuum		Priority	from: Term 3 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
KIS 2.a Documented teaching and learning program based on the Victorian Curriculum and	Develop and embed all students.	d a teaching and learr	hing progra	Im that reflects	s the needs of
Actions	* Develop and begin a consistent curriculum planning model that aligns with Victorian Curriculum / VCE & the new instructional model.				
Outcomes	Leaders will: Provide time, consultation, and structures to allow for the development of a common (and streamlined) model for curriculum planning; guide development of a school-wide scope and sequence and policy documentation Teachers will: Contribute feedback and ideas regarding effective curriculum				
	planning; plan new	ribute feedback and ic units (and revise exis ope and sequence, m	ting ones ι	using the new	structure);

Success Indicators	EARLY INDICATORS * Streamlined curriculum planning template developed in collaboration with staff * expectations regarding naming, access, and storage of curriculum materials agreed to by staff * first unit of term 2 transferred to/written using new system (feedback/tweak at this stage) * scope and sequence completed by end of term 1 * policy document completed by end of term 1 LATER INDICATORS				
Activities and Miles	stones	People Responsible	Is this a PL	When	Funding Streams
Meetings with staff to on existing and past planning models		☑ Curriculum Co- ordinator (s)	Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Development of curr	riculum framework	Curriculum Co- ordinator (s)	PLP Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

Development of learning and teaching plan spreadsheet	<ul> <li>☑ All Staff</li> <li>☑ Curriculum Co- ordinator (s)</li> </ul>	PLP Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Curriculum planning model finalised	☑ Leadership Team	PLP Priority	from: Term 1 to: Term 1	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental
Structured support time for teachers to plan using the new streamlined model	<ul> <li>☑ All Staff</li> <li>☑ Curriculum Co- ordinator (s)</li> </ul>	Priority	from: Term 2 to: Term 3	<ul> <li>\$0.00</li> <li>Equity funding will be used</li> <li>Disability Inclusion Tier 2 Funding will be used</li> <li>Schools Mental</li> </ul>

					funding will be used Disability
					Inclusion Tier 2 Funding will be used
					Schools
					Mental
KIS 2.b The strategic direction and deployment of resources to create and reflect shared goals and		onal Learning Comm learning growth and a			ctures to
Actions	* Refine PLC processes and structures to ensure greater alignment with AIP goals				
Outcomes	Leaders will: consult and communicate regarding tweaks to PLC system; decide on on other collaborative structures with staff consultation Teachers will: contribute ideas, feedback, and desires regarding PLC/ collaborative meetings; participate in and contribute to agreed meetings Students will: experience greater intervention at their point of need				
Success Indicators	EARLY INDICATORS * PLC model finalised and undertaken * Collaborative meeting structure finalised * Learning walks show increased differentiation in classes LATER INDICATORS Staff opinion survey * Collective efficacy from 52 per cent (2021) to 56 per cent * Understand how to analysis data from 60 per cent (2021) to 63 per cent * Monitoring effectiveness of using data from 70 per cent (2021) to 72 per cent				
	AToSS	_	•	. ,	
Activities and Miles	stones	People Responsible	ls this a PL	When	Funding Streams

Review of PLC struc and changes discus		<ul> <li>☑ Leadership Team</li> <li>☑ PLC Leaders</li> </ul>	Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Model for staff collal incorporating PLC o process) discussed, decided.	r a separate	<ul> <li>All Staff</li> <li>Curriculum Coordinator (s)</li> <li>Leadership</li> <li>Team</li> </ul>	Priority	from: Term 1 to: Term 1	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>
Data-driven PLC cycles and collaborative meetings undertaken, reviewed, and revised		<ul> <li>✓ All Staff</li> <li>✓ PLC Leaders</li> </ul>	Priority	from: Term 1 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> <li></li></ul>
Goal 3	Empower students	to be engaged learne	rs and lead	ders.	
12 Month Target 3.1	By 2024, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors: Emotional awareness and regulation from 62 per cent (2022) to 63 per cent Resilience from 62 per cent (2022) to 62 per cent (normal or high resilience). Self-regulation and goal setting from 75 per cent (2022) to 77 per cent Sense of confidence from 60 per cent (2022) to 62 per cent Student voice and agency from 56 per cent (2022) to 57 per cent Sense of connectedness from 59 per cent (2022) to 60 per cent				

12 Month Target 3.2	By 2024, the positive Opinion Survey factor	e percentage endorse	ement rate	will improve in	the Parent
5.2	Opinion Survey lact	515.			
	Student agency and	and involvement from voice from 76 per ce liency skills from 76 p	nt (2020) t	o 77 per cent	
12 Month Target 3.3	By 2026, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors:				
		ity involvement from 6 d parents from 40 per			
12 Month Target 3.4	By 2024, decrease t	he percentage of stud	dents with	20 or more da	ys absent:
		cent (2021) to23 per c er cent (2021) and 31			
12 Month Target 3.5	By 2024, increase th	ne percentage of real	student re	tention:	
	Year 10 to Year 11 from 75 per cent (2021-2022) to 78 per cent Year 11 to Year 12 from 78 per cent (2021- 2022) to 80 per cent.				
12 Month Target 3.6	By 2024 increase the percentage of students who continue education:				
		cent (2021) to 70 per er cent (2020) to 60 p			
KIS 3.b Activation of student voice and agency, including in leadership and learning, to	Develop and embed a school community culture of inclusion and respect.				
Actions	Develop all Wedderburn College staff understandings of SWPBS and integrate the Berry Steet Model with SWPBS establishing a shared vision with consistent				
Outcomes	Leaders will: Frequently monitor the SWPBS behaviour data. Provide opportunities for the SWBPS team to lead the implementation of monitoring of the SWPBS model. Inform the local school community of the shared vision, behaviour matrix and mission statement. Provide appropriate straining for all staff in Berry Street Model.				
	Teachers will: Collect, Annalise behaviour data and contribute to the ongoing implementation of SWPBS. Use consistent language to discuss positive				
	Expected behaviours are shown prominently throughout the school including staff areas and every teaching and learning space. All behaviour is recorded in the school management system. Reduced exclusionary discipline recorded in school management system.				
Success Indicators	staff areas and ever All behaviour is reco	rded in the school ma	anagemen		-

Organise and schedule regular whole school professional learning to develop the knowledge and skills to further implement SWPBS. Schedule opportunities for SWPBS coach to assist the school.	<ul> <li>☑ Leadership Team</li> <li>☑ School Improvement Team</li> <li>☑ SWPBS Leader/ Team</li> </ul>	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used Disability Inclusion Tier 2 Funding will be used Schools Mental
Fours Days of Berry Street Model training is available for all staff.	☑ Leadership Team	PLP Priority	from: Term 2 to: Term 4	<ul> <li>\$15,647.38</li> <li>Equity funding will be used</li> <li>Disability</li> <li>Inclusion Tier 2 Funding will be used</li> <li>Schools</li> <li>Mental</li> </ul>
Update and display the expected SWPBS behaviours in all staff, classroom and learning areas. Promote an SWPBS focus on staff polo shirts.	<ul> <li>All Staff</li> <li>Leadership</li> <li>Team</li> <li>SWPBS Leader/</li> <li>Team</li> </ul>	PLP Priority	from: Term 1 to: Term 4	<ul> <li>\$0.00</li> <li>Equity</li> <li>funding will</li> <li>be used</li> <li>Disability</li> <li>Inclusion</li> <li>Tier 2</li> <li>Funding will</li> <li>be used</li> <li>Schools</li> <li>Mental</li> </ul>

# **Annual Implementation Plan - 2023**

### **Select Annual Goals and KIS**

Wedderburn College (6262)

Submitted for review by Daniel Forrest (School Principal) on 14 February, 2023 at 01:23 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 23 March, 2023 at 02:29 PM Awaiting endorsement by School Council President





### **Select Annual Goals and KIS**

Four Year Strategic Goals	Is this select ed for focus this year?	Four Year Strategic Targets	<b>12 month target</b> The 12 month target is an incremental step towards meeting the 4- year target, using the
<b>2023 Priorities Goal</b> In 2023 we will continue to focus on student learning - with an increased focus on numeracy - and student wellbeing	Yes	Support for the 2023 Priorities	Support the 2023 priorities
Optimise learning growth for every student in literacy and numeracy.	Yes	By 2026, the percentage students meeting or above NAPLAN benchmark growth two year moving average will increase in: Reading • Year 5 from 70.5 per cent (2019) to 78 per cent • Year 7 from 53.5 per cent (2019) to 65 per cent • Year 9 from 61 per cent (2019) to 69 per cent. Writing • Year 5 from 59.7 per cent (2021) to 68 per cent • Year 7 from 63.7 per cent (2019)	By 2024, the percentage students meeting or above NAPLAN benchmark growth two year moving average will increase in:ReadingYear 5 from 70.5 per cent (2019) to 72 per centYear 7 from 53.5 per cent (2019) to 57 per centYear 9 from 61 per cent (2019) to 63 per cent.WritingYear 5 from 59.7 per cent (2021) to 62 per centYear 7 from
		<ul> <li>By 2026, the learning measured by teacher judgment (semester 2) for students assessed at or above age expected level will increase:</li> <li>Prep to Year 6 <ul> <li>Measurement and geometry from 73 per cent (2021) to 81 per cent</li> <li>Number and algebra from 71 per cent (2021) to 79 per cent</li> <li>Statistics and Probability from 56 per cent (2021) to 68 per cent</li> <li>Reading and viewing from 71 per cent (2021) to 79 per cent</li> <li>Speaking and listening from 75 per cent (2021) to 83 per cent</li> <li>Writing from 55 per cent (2021) to 71 per cent.</li> </ul> </li> <li>Year 7 to Year 10</li> <li>By 2026, increase the VCE all study scores mean from 27.98 (2021) to 28.5.</li> </ul>	By 2024, the learning measured by teacher judgment (semester 2) for students assessed at or above age expected level will increase:Prep to Year 6Measurement and geometry from 73 per cent (2021) to 75 per centNumber and algebra from 71 per cent (2021) to 73 per centStatistics and Probability from 56 per cent (2021) to 58 per centReading and viewing from 71 per cent (2021) to 72 per centSpeaking and listening from 75 per cent (2021) to 77 per centWriting from 55 per By 2024, increase the VCE all study scores mean from 27.98 (2021)

		<ul> <li>By 2026, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors: <ul> <li>Instructional leadership from 70 per cent (2021) to 78 per cent</li> <li>Academic emphasis from 42 per cent (2021) to 62 per cent</li> <li>Collective efficacy from 52 per cent (2021) to 64 per cent</li> <li>Understand how to analysis</li> </ul> </li> </ul>	By 2024, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors:Instructional leadership from 70 per cent (2021) to 72 per centAcademic emphasis from 42 per cent (2021) to 46 per centCollective
		By 2026, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors: • Stimulating learning from 69 per cent (2021) to 77 per cent	By 2024, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors:Stimulating
Empower students to be engaged learners and leaders.	Yes	<ul> <li>By 2026, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors: <ul> <li>Emotional awareness and regulation from 62 per cent (2022) to 68 per cent</li> <li>Resilience from 62 per cent (normal or high resilience).</li> <li>Self-regulation and goal setting from 75 per cent (2022) to 83 per cent</li> <li>Sense of confidence from 60 per cent (2022) to 68 per cent</li> <li>Student voice and agency</li> </ul> </li> <li>By 2026, the positive percentage endorsement rate will improve in the Parent Opinion Survey factors: <ul> <li>Parent participation and involvement from 67 per cent (2020) to 71 per cent</li> <li>Student agency and voice from 76 per cent (2020) to 80 per cent</li> </ul> </li> </ul>	By 2024, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors:Emotional awareness and regulation from 62 per cent (2022) to 63 per cent Resilience from 62 per cent (2022) to 62 per cent (normal or high resilience).Self-regulation and goal setting from 75 per cent (2022) to 77 per centSense of confidence from 60 per cent (2022) to 62 per centStudent By 2024, the positive percentage endorsement rate will improve in the Parent Opinion Survey factors: Parent participation and involvement from 67 per centStudent agency and voice from 76 per cent
		By 2026, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors: • Parent and community involvement from 64 per cent (2021) to 68 per cent • Trust in students and parents from 40 per cent (2021) to 56 per cent	By 2026, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors:Parent and community involvement from 64 per cent (2021) to 65 per centTrust in students and parents from 40 per cent (2021)
		By 2026, decrease the percentage of students with 20 or more days absent: • Prep-6 from 26 per cent (2021) and 18 per cent	By 2024, decrease the percentage of students with 20 or more days absent:Prep-6 from 26

By 2026, increase the percentage of real student retention: • Year 10 to Year 11 from 75 per cent (2021-2022) to 85 per cent • Year 11 to Year 12 from 78	By 2024, increase the percentage of real student retention:Year 10 to Year 11 from 75 per cent (2021-2022) to 78 per centYear 11 to Year
By 2026 increase the percentage of students who continue education: • Year 11 from 50 per cent (2021) to 100 per cent	By 2024 increase the percentage of students who continue education:Year 11 from

Goal 1	2023 Priorities Goal In 2023 we will continue to focus on student learn focus on numeracy - and student wellbeing throug	-
12 Month Target 1.1	Support the 2023 priorities	
Key Improvement Str	ategies	Is this KIS selected for focus this year?
KIS 1.a Priority 2023	Learning - Support both those who need scaffolding and those who have thrived to	Yes
KIS 1.b Priority 2023	Wellbeing - Effectively mobilise available resources to support students' wellbeing and	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against	Please leave this field empty. Schools are not re rationale as this is in line with system priorities for	
Goal 2	Optimise learning growth for every student in liter	acy and numeracy.
12 Month Target 2.1	By 2024, the percentage students meeting or ab benchmark growth two year moving average will Reading Year 5 from 70.5 per cent (2019) to 72 per cent Year 7 from 53.5 per cent (2019) to 57 per cent Year 9 from 61 per cent (2019) to 63 per cent. Writing Year 5 from 59.7 per cent (2021) to 62 per cent Year 7 from 63.7 per cent (2019) to 65 per cent Year 9 from 56.4 per cent (2019) to 58 per cent. Numeracy Year 5 from 86.1 per cent (2021) to 87 per cent Year 7 from 78.9 per cent (2019) to 80 per cent	

12 Month Target 2.2	By 2024, the learning measured by teacher judgme students assessed at or above age expected level v				
	Prep to Year 6 Measurement and geometry from 73 per cent (2021) to 75 per cent Number and algebra from 71 per cent (2021) to 73 per cent Statistics and Probability from 56 per cent (2021) to 58 per cent Reading and viewing from 71 per cent (2021) to 72 per cent Speaking and listening from 75 per cent (2021) to 77 per cent Writing from 55 per cent (2021) to 58 per cent.				
	Year 7 to Year 10 Measurement and Geometry from 31 per cent (2022) to 33 per cent Number and Algebra from 24 per cent (2022) to 28 per cent Statistics and Probability from 43 per cent (2022) to 45 per cent Reading and viewing from 39 per cent (2021) to 44 per cent Speaking and listening from 37 per cent (2021) to 40 per cent Writing from 29 per cent (2021) to 33 per cent.				
12 Month Target 2.3	By 2024, increase the VCE all study scores mean fr	rom 27.98 (2021) to			
12 Month Target 2.4	By 2024, the positive percentage endorsement rate Staff Opinion Survey factors:	will improve in the			
	Instructional leadership from 70 per cent (2021) to 72 per cent Academic emphasis from 42 per cent (2021) to 46 per cent Collective efficacy from 52 per cent (2021) to 56 per cent Understand how to analysis data from 60 per cent (2021) to 63 per				
12 Month Target 2.5	By 2024, the positive percentage endorsement rate will improve in the Student Attitudes to School Survey factors:				
	Stimulating learning from 69 per cent (2021) to 71 p	per cent			
Key Improvement Stra	ategies	Is this KIS selected for focus this year?			
KIS 2.a	Develop and embed the capacity of all teaching	Yes			
Documented teaching and learning program based on the Victorian Curriculum and senior secondary	staff to use evidence base practice.				
KIS 2.a Documented teaching and learning program based on the Victorian Curriculum and senior secondary	Develop and embed a teaching and learning program that reflects the needs of all students.	Yes			
KIS 2.b The strategic direction and deployment of resources to create and reflect shared	Strengthen Professional Learning Community processes and structures to support a culture of learning growth and attainment.	Yes			

		1		
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against	The school review (2022) outlined key areas for improvement which fall under this KIS.			
Goal 3	Empower students to be engaged learners and leader	rs.		
12 Month Target 3.1	By 2024, the positive percentage endorsement rate Student Attitudes to School Survey factors:	will improve in the		
	Emotional awareness and regulation from 62 per ce	ent (2022) to 63 per		
	Resilience from 62 per cent (2022) to 62 per cent (r resilience).	normal or high		
	Self-regulation and goal setting from 75 per cent (20 Sense of confidence from 60 per cent (2022) to 62			
12 Month Target 3.2	By 2024, the positive percentage endorsement rate Parent Opinion Survey factors:	will improve in the		
	Parent participation and involvement from 67 per cent (2020) to 69 per cent			
	Student agency and voice from 76 per cent (2020) to 77 per cent			
12 Month Target 3.3	By 2026, the positive percentage endorsement rate will improve in the Staff Opinion Survey factors: Parent and community involvement from 64 per cent (2021) to 65 per			
12 Month Target 3.4	By 2024, decrease the percentage of students with 20 or more days absent:			
	Prep-6 from 26 per cent (2021) to23 per cent			
12 Month Target 3.5	By 2024, increase the percentage of real student re	tention:		
	Year 10 to Year 11 from 75 per cent (2021-2022) to Year 11 to Year 12 from 78 per cent (2021-2022) to			
12 Month Target 3.6	By 2024 increase the percentage of students who c	ontinue education:		
	Year 11 from 50 per cent (2021) to 70 per cent Year 12 from 42.9 per cent (2020) to 60 per cent.			
Key Improvement Str	ategies	Is this KIS selected for focus this year?		
KIS 3.a	Activate student voice, agency and leadership to	No		
Activation of student voice and agency, including in leadership and	enhance student engagement.			
KIS 3.b Activation of student voice and agency, including in leadership and	Develop and embed a school community culture of inclusion and respect.	Yes		

KIS 3.c Responsive, tiered and contextualised approaches and strong relationships	Build and maintain community partnerships and connections.	No
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against	These areas of focus are required to continue the w students' mental and physical health, and to ensure and productive learning environment.	

# **Annual Implementation Plan - 2023**

### Funding Planner - 2023

Wedderburn College (6262)

Submitted for review by Daniel Forrest (School Principal) on 14 February, 2023 at 01:23 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 23 March, 2023 at 02:29 PM Awaiting endorsement by School Council President





## **Funding Planner**

Summary of Budget	School's total	Funding Allocated	Still available/
Equity Funding	\$341,753.97	\$341,753.97	\$0.00
Disability Inclusion Tier 2 Funding	\$98,727.86	\$98,727.86	\$0.00
Schools Mental Health Fund and	\$30,647.38	\$30,647.38	\$0.00
Total	\$471,129.21	\$471,129.21	\$0.00

#### Summary of Budget and Allocated Funding

#### Activities and Milestones – Total Budget

Activities and Milestones	Budget
Development of instructional model 1) Consultation between leadership 2) Consultation with staff 3) Model finalised 4) Posters produced & displayed	\$1,000.00
Purchase of sets of 'high interest/low literacy' books (high/lows) and resources for all students.	\$12,000.00
Hiring of education support staff.	\$300,000.00
Undertake coaching cycles with most staff	\$1,000.00
Development of mini lessons re. active learning continuum & professional learning for staff	\$1,000.00
Totals	\$315,000.00

### Activities and Milestones - Equity Funding

Activities and	When	Funding	Category
Development of instructional model 1) Consultation between leadership 2) Consultation	from: Term 1 to: Term 1	\$1,000.00	☑ School-based staffing
Purchase of sets of 'high interest/low literacy' books (high/lows) and	from: Term 1 to: Term 1	\$12,000.00	<ul> <li>Teaching and learning programs and resources</li> <li>Assets</li> </ul>
Hiring of education support staff.	from: Term 1 to: Term 4	\$300,000.0 0	☑ School-based staffing

Undertake coaching cycles with most staff	from: Term 2 to: Term 4	\$1,000.00	☑ School-based staffing
Development of mini lessons re. active learning continuum &	from: Term 2 to: Term 4	\$1,000.00	☑ School-based staffing
Totals		\$315,000.0	

#### Activities and Milestones - Disability Inclusion Funding

Activities and	When	Funding	Category
Totals		\$0.00	

#### Activities and Milestones - Schools Mental Health Fund and Menu

Activities and	When	Funding	Category
Totals		\$0.00	

#### Additional Funding Planner – Total Budget

Activities and Milestones	Budget
Hire Additional Staff & Educational Support Staff	\$26,753.97
Yindi Wellbeing Dog	\$15,000.00
Berry Street Educational Model	\$15,647.38
Totals	\$57,401.35

#### Additional Funding Planner – Equity Funding

Activities and	When	Funding	Category
Hire Additional Staff & Educational Support Staff	from: Term 2 to: Term 4	\$26,753.97	☑ School-based staffing
Yindi Wellbeing Dog	from: Term 1 to: Term 4	\$0.00	<ul><li>Support services</li><li>Assets</li></ul>

Berry Street Educational Model	from: Term 1 to: Term 4	\$0.00	☑ Teaching and learning programs and resources
Totals		\$26,753.97	

#### Additional Funding Planner – Disability Inclusion Funding

Activities and	When	Funding	Category
Hire Additional Staff & Educational Support Staff	from: Term 2 to: Term 4	\$98,727.86	<ul> <li>Equipment, adaptive technology, devices, or materials to support learning         <ul> <li>Literacy aids</li> <li>Customised or adjustable furniture</li> <li>Subscription to online resources</li> <li>Sensory resources</li> </ul> </li> <li>Minor building or internal environmental modifications under \$5,000 (GST inclusive)</li> <li>Other             <ul> <li>Wellbeing Centre Development</li> <li>Adaptation to provide wheelchair access (ramps, wider doors)</li> </ul> </li> </ul>
Yindi Wellbeing Dog	from: Term 1 to: Term 4	\$0.00	
Berry Street Educational Model	from: Term 1 to: Term 4	\$0.00	
Totals		\$98,727.86	

### Additional Funding Planner – Schools Mental Health Fund and Menu

Activities and	When	Funding	Category
Hire Additional Staff & Educational Support Staff	from: Term 2 to: Term 4	\$0.00	
Yindi Wellbeing Dog	from: Term 1 to: Term 4	\$15,000.00	Dogs Connect Program
Berry Street Educational Model	from: Term 1 to: Term 4	\$15,647.38	☑ Berry Street Education Model (BSEM)

Totals	\$30,647.38	

# Annual Implementation Plan 2023 Professional Learning and Development Plan

Wedderburn College (6262)

Submitted for review by Daniel Forrest (School Principal) on 14 February, 2023 at 01:23 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 23 March, 2023 at 02:29 PM Awaiting endorsement by School Council President





## **Professional Learning and Development Plan**

Professional Learning	Who	When	Key Professional	Organisationa I Structure	Expertise Accessed	Wher e
Organise and schedule regular whole school professional learning to develop the knowledge and skills to further	<ul> <li>✓</li> <li>Leader ship Team</li> <li>✓</li> <li>School Improv ement Team</li> </ul>	from: Term 1 to: Term 4	<ul> <li>Planning</li> <li>Preparation</li> <li>Collaborative Inquiry/Action Research team</li> </ul>	<ul> <li>Whole</li> <li>School Pupil</li> <li>Free Day</li> <li>Formal</li> <li>School</li> <li>Meeting /</li> <li>Internal</li> <li>Professional</li> <li>Learning</li> </ul>	<ul> <li>☑ Internal staff</li> <li>☑ Learning Specialist</li> </ul>	⊘ On- site

# Self-evaluation Summary - 2023

Wedderburn College (6262)

Submitted for review by Daniel Forrest (School Principal) on 14 February, 2023 at 01:23 PM Endorsed by Paul Hon (Senior Education Improvement Leader) on 23 March, 2023 at 02:29 PM Awaiting endorsement by School Council President





# Self-evaluation Summary - 2023

	FISO 2.0 Dimensions	Self-evaluation Level
Teachi ng and Learni	Documented teaching and learning program based on the Victorian Curriculum and senior secondary	
ng	Use of common and subject-specific high impact teaching and learning strategies as part of a shared and responsive teaching and learning	Emerging

Asses sment	Systematic use of data and evidence to drive the prioritisation, development, and implementation of actions in	Evolving
	Systematic use of assessment strategies and measurement practices to obtain and provide feedback on	Evolving

Leader ship	The strategic direction and deployment of resources to create and reflect shared goals and values; high	Evolving
	Shared development of a culture of respect and collaboration with positive and supportive relationships between	

Engag ement	Strong relationships and active partnerships between schools and families/carers, communities, and Activation of student voice and agency,	Evolving
	including in leadership and learning, to strengthen students' participation and	

Suppo rt	Responsive, tiered and contextualised approaches and strong relationships to	
	Effective use of resources and active partnerships with families/carers, specialist providers and community	Embedding

Enter your reflective comments	The school review identified many successes and areas for future work. The implementation of SWPBS and other support initiatives have been successful, hence the higher rating in the 'support and resources' category. In terms of teaching and learning, while there are
Considerations for 2023	<ul> <li>* Curriculum documentation</li> <li>* Instructional model</li> <li>* Literacy (especially years 5-9)</li> <li>* Numeracy (P-12)</li> <li>* Coaching &amp; learning walks</li> <li>* Data literacy &amp; use</li> <li>* Berry Street</li> <li>* Health, mental health, ES supports</li> <li>* SWPBS</li> </ul>
Documents that support this plan	NWVR Wedderburn College Review Report 2022.docx (0.58 MB)